

Q1 2023 Earnings

May 2023



Forward Looking Statements



This presentation contains certain "forward-looking statements" within the meaning of the Private Securities Litigation Reform Act of 1995. All statements other than statements of historical facts included or incorporated herein may constitute forward-looking statements. Such forward-looking statements include statements (covered by words like "expects," "estimates," "anticipates," "may," "could," "believes," "feels," "plans," "intends" or similar words or expressions, for example) which relate to earnings, growth potential, operating performance, events or developments that we expect or anticipate will or may occur in the future. Although forward-looking statements are believed by management to be reasonable when made, they are subject to certain risks, uncertainties and assumptions, and our actual performance or results may differ materially from these forward-looking statements. Additional information regarding risks, uncertainties and assumptions relating to Innospec and affecting our business operations and prospects are described in Innospec's Annual Report on Form 10-K for the year ended December 31, 2022 and other reports filed with the U.S. Securities and Exchange Commission. You are urged to review our discussion of risks and uncertainties that could cause actual results to differ from forward-looking statements under the heading "Risk Factors" in such reports. Innospec undertakes no obligation to publicly update or revise any forward-looking statements, whether as a result of new information, future events or otherwise.

Use of Non-GAAP Financial Measures



The information presented in this presentation includes financial measures that are not calculated or presented in accordance with Generally Accepted Accounting Principles in the United States (GAAP). These non-GAAP financial measures comprise EBITDA, income before income taxes excluding special items, net income excluding special items and related per share amounts together with net cash. EBITDA is net income per our consolidated financial statements adjusted for the exclusion of charges for interest expense, net, income taxes, depreciation and amortization. Income before income taxes, net income and diluted EPS, excluding special items, per our consolidated financial statements are adjusted for the exclusion of amortization of acquired intangible assets, foreign currency exchange losses, legacy costs of closed operations and adjustment of income tax provisions. Net cash is cash and cash equivalents less total debt. The Company believes that such non-GAAP financial measures provide useful information to investors and may assist them in evaluating the Company's underlying performance and identifying operating trends. In addition, these non-GAAP measures address questions the Company routinely receives from analysts and investors and the Company has determined that it is appropriate to make this data available to all investors. While the Company believes that such measures are useful in evaluating the Company's performance, investors should not consider them to be a substitute for financial measures prepared in accordance with GAAP. In addition, these non-GAAP financial measures may differ from similarly-titled non-GAAP financial measures used by other companies and do not provide a comparable view of the Company's performance relative to other companies in similar industries. Management uses adjusted EPS (the most directly comparable GAAP financial measure for which is GAAP EPS) and adjusted net income and EBITDA (the most directly comparable GAAP financial measure for which is GAAP net income) to allocate resources and evaluate the performance of the Company's operations. Management believes the most directly comparable GAAP financial measure is GAAP net income and has provided a reconciliation of EBITDA and net income excluding special items, and related per share amounts, to GAAP net income in our earnings release.

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David Jones - VP, General Counsel
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Patrick S. Williams - President & CEO
- 3 | Financial Performance
Ian Cleminson - Executive Vice President & CFO
- 4 | Questions & Answers
Patrick S. Williams and Ian Cleminson

Summary of 1st Quarter Performance



Q1

GAAP EPS of \$1.33

Adjusted non-GAAP
EPS of \$1.38

Revenues up 8 percent

Strong operating results
from balanced portfolio

Balance sheet has
\$147.5 million in net
cash

Performance Chemicals
softer activity as
expected

Focused on sequential
operating income growth

Fuel Specialties \$7.4
million inventory
misappropriation

Adjusted operating income
up 12 percent and gross
margin at 34.1 percent

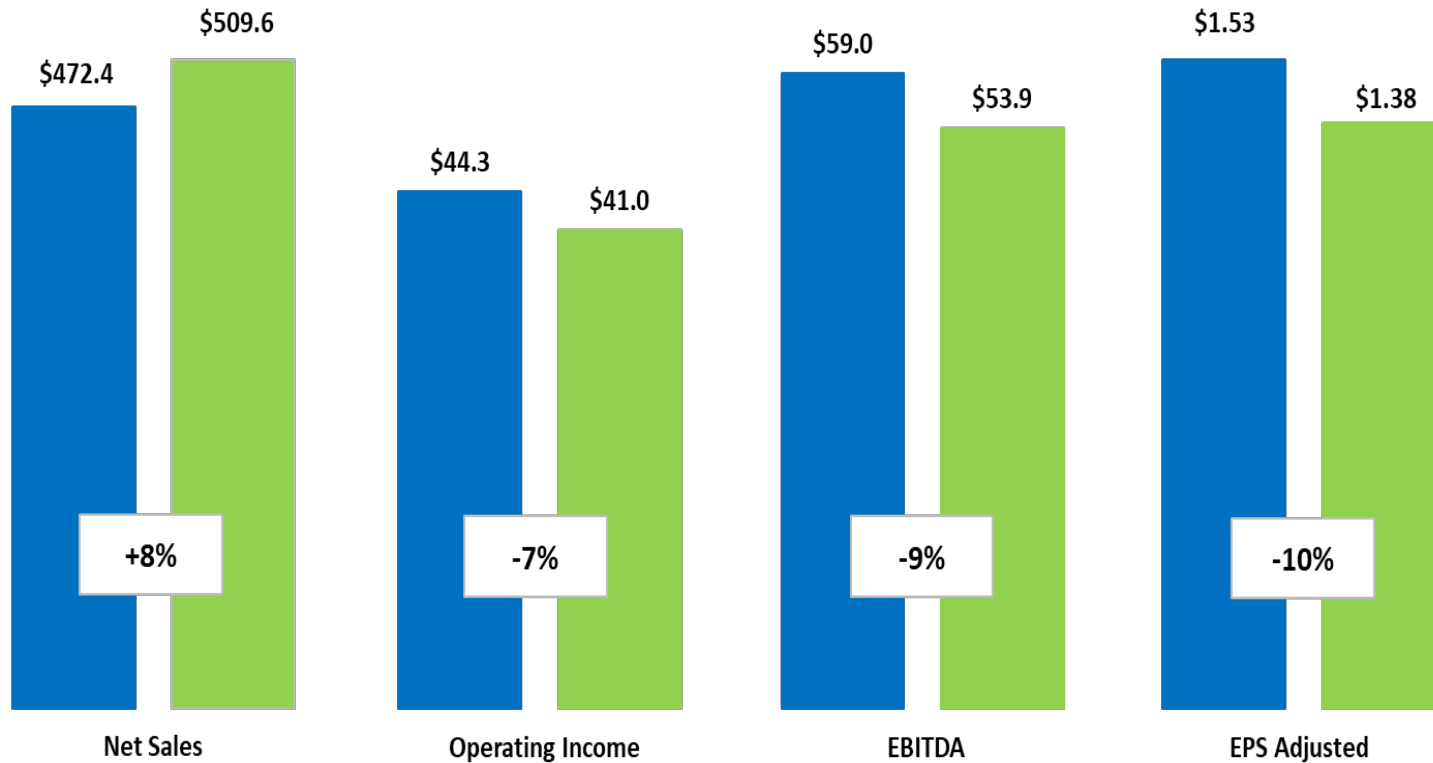
Oilfield Services
significant operating
income and EBITDA
growth

Operating income over
6 times prior year

Financial Performance



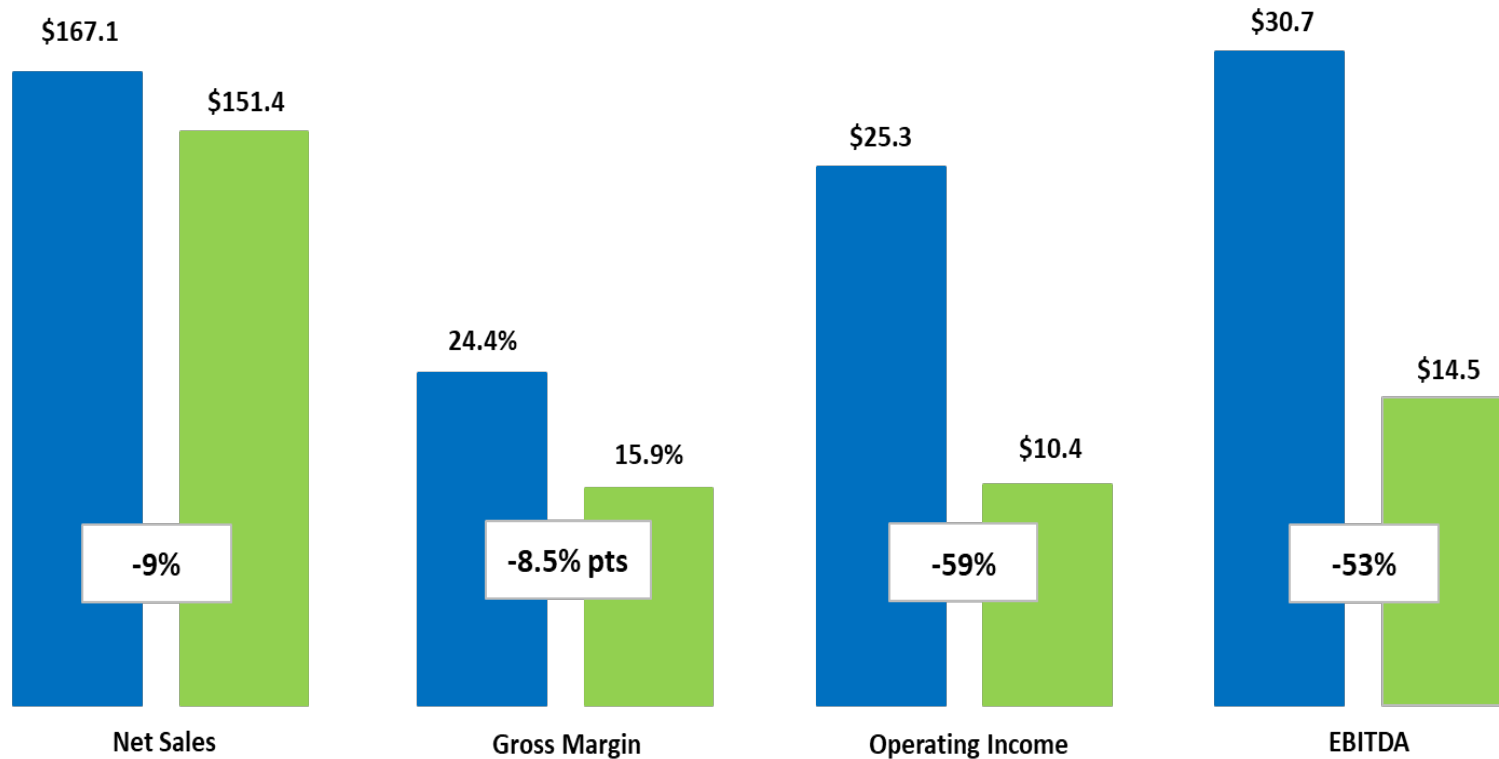
Q1 2023 Consolidated Results (\$ MM)



- Sales up 8 percent
- Gross margin down 0.5 percentage points
- Operating income down 7 percent
- EBITDA down 9 percent
- Adjusted EPS of \$1.38

■ Q1 2022 ■ Q1 2023

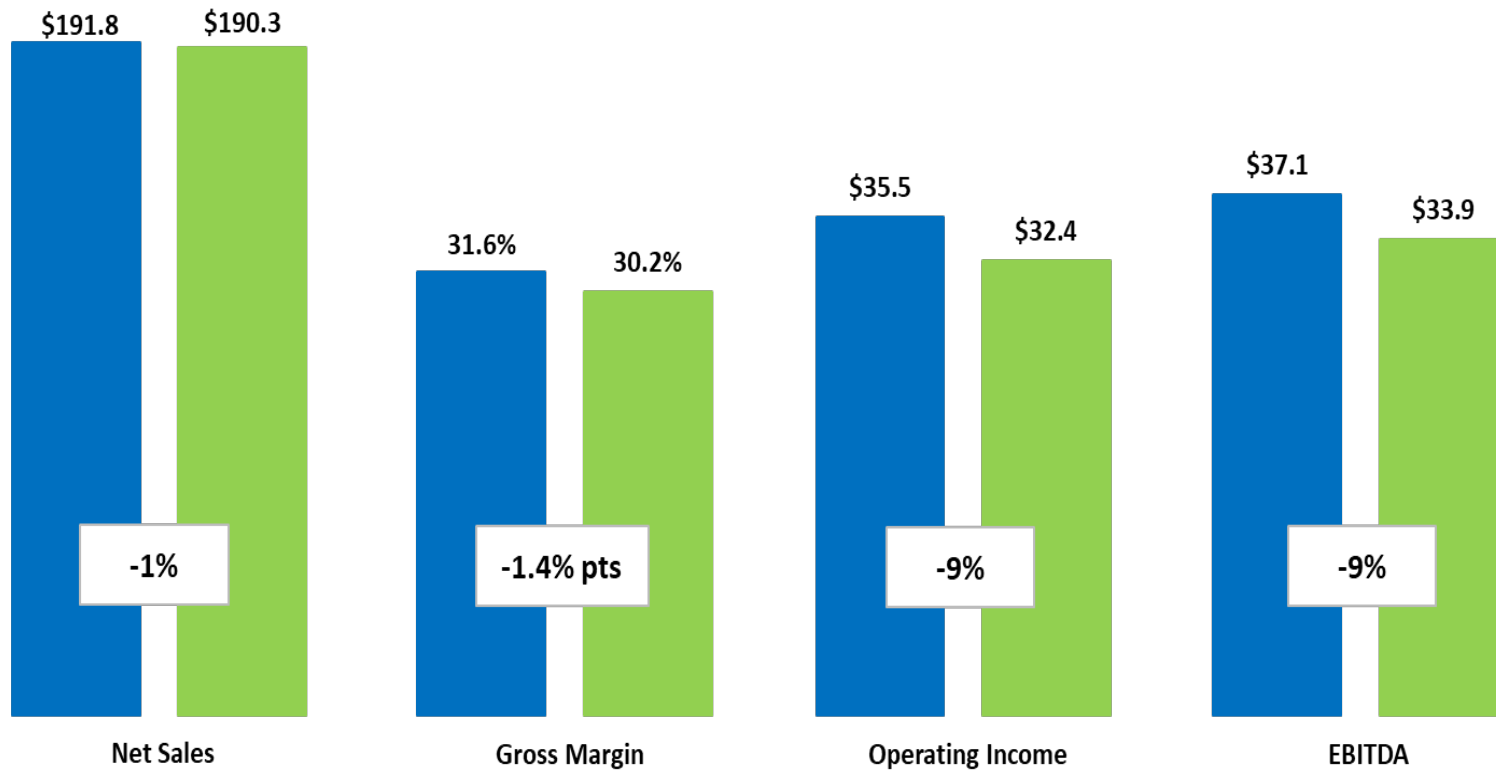
Q1 2023 Performance Chemicals (\$ MM)



- Sales down 9 percent
- Price/mix up 6 percent
- Volumes down 13 percent
- Gross margin down 8.5 percentage points
- Operating income down 59 percent

■ Q1 2022 ■ Q1 2023

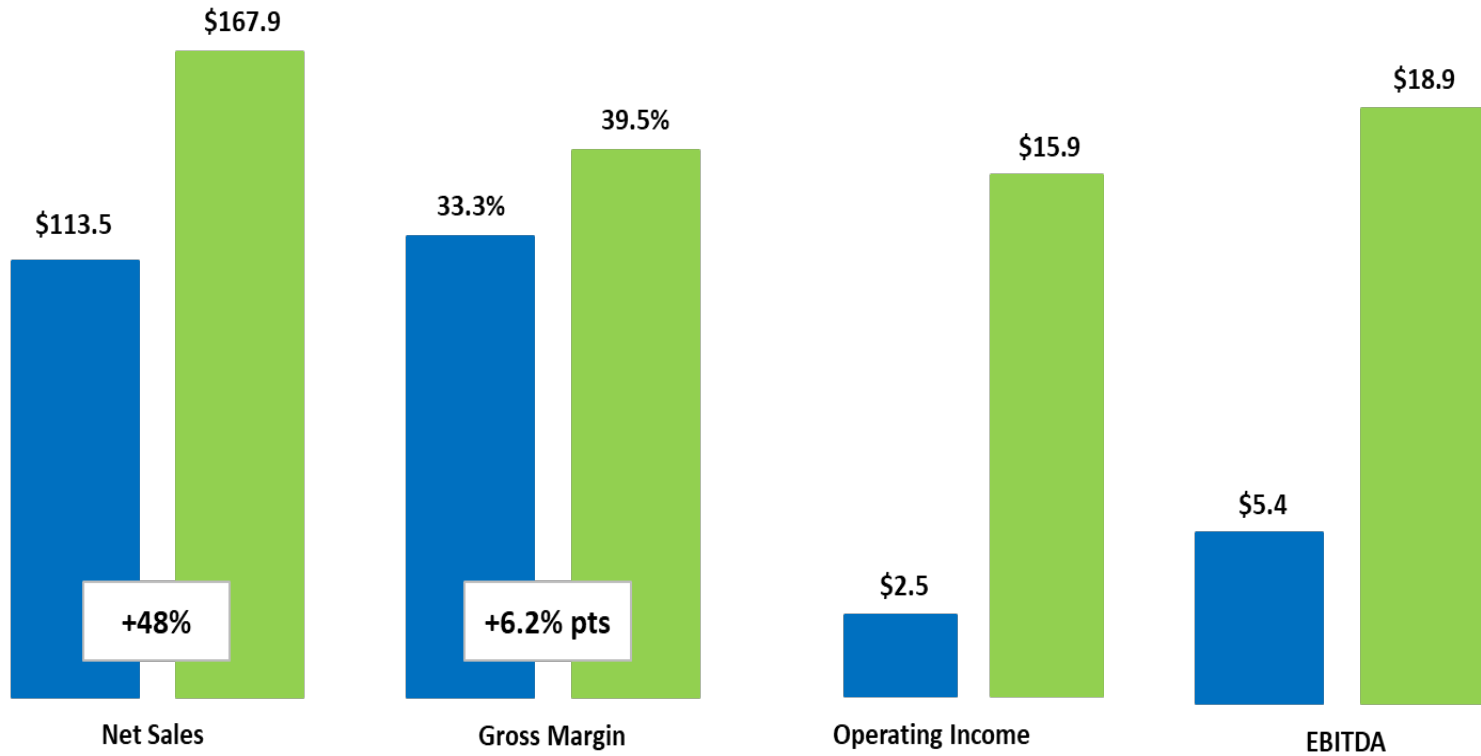
Q1 2023 Fuel Specialties (\$ MM)



- Sales relatively flat
- Price/mix up 22 percent
- Volumes down 20 percent
- Gross margin down 1.4 percentage points
- Operating income down 9 percent
- \$7.4 million inventory misappropriation impacted results

■ Q1 2022 ■ Q1 2023

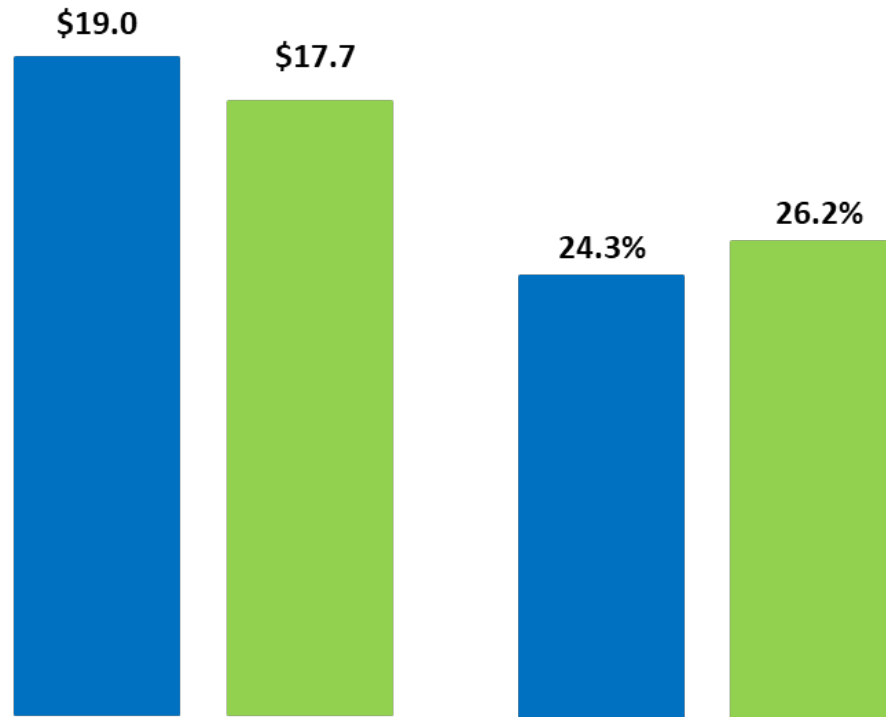
Q1 2023 Oilfield Services (\$ MM)



- Sales up 48 percent
- Gross margin up 6.2 percentage points
- Strong EBITDA and operating income growth

■ Q1 2022 ■ Q1 2023

Q1 2023 Corporate Items (\$ MM)



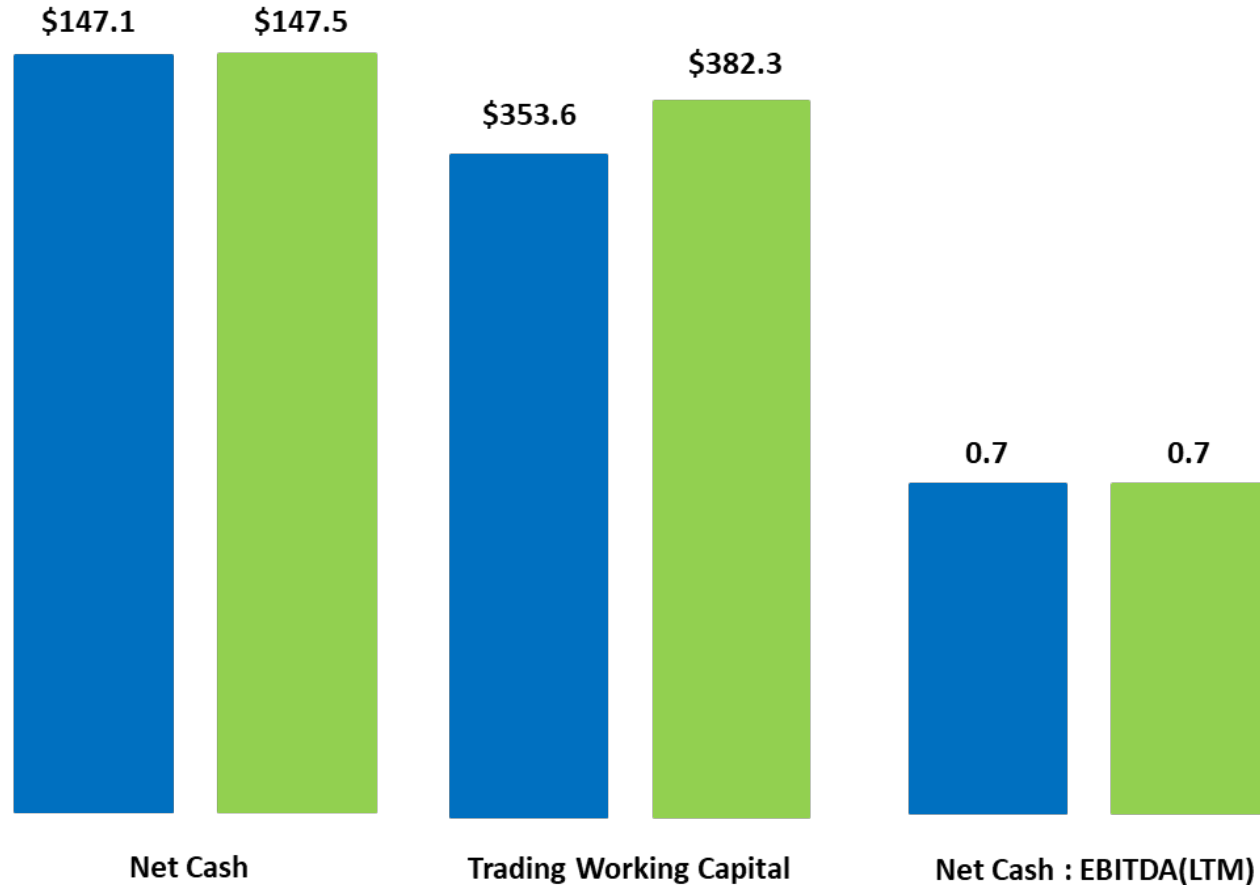
Corporate Costs

Effective Tax Rate

■ Q1 2022 ■ Q1 2023

- Corporate costs down versus prior year on lower share-based compensation accruals
- Effective tax rate of 26.2 percent

Q1 2023 Balance Sheet (\$ MM)



- Operating cash inflow of \$21.8 million
- Capital expenditure and software costs of \$22.0 million
- Net cash balance of \$147.5 million

■ Q4 2022 ■ Q1 2023

Concluding Comments



Summary of 1st Quarter Performance

Strong operating performance in the quarter

Continued benefits from balanced portfolio

Adjusting for \$7.4 million inventory misappropriation, strong operating income growth and steady margins in the quarter

Focused on continued margin improvement in all businesses

\$147.5 million net cash on balance sheet

Strong balance sheet to pursue M&A and continue shareholder returns through dividend growth and share repurchases

Q&A



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Final Comments

Thank You for Your
Continued Support

August 2023						
Sun	Mon	Tue	Wed	Thu	Fri	Sat
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

Q2 2023 Results Schedule

- August 8th – Results Release After Close
- August 9th – Conference Call